# **Key Figures\***

Investment in private assets rebounded in 2021, after a year of pandemic-driven turbulence, becoming increasingly important as a key strategy for global investment portfolios, with total assets under management of over \$9.8tn as of June 2021

# Specialized and selective investment approach

Managers analyzed

+3,000

Managers invested

400

via 936 underlying funds

Underlying companies

+10,000

+13.2b

Invested in funds/companies

## Value creation for investors

Paid in by limited partners

€6.8b

Distributed to limited partners

€4.0b

Net Asset Value of the Funds

€7.9b

Value creation

€5.1b

#### Alignment of interests

Capital committed by investors of close to

€17.0b

Capital historically committed by the AltamarCAM group

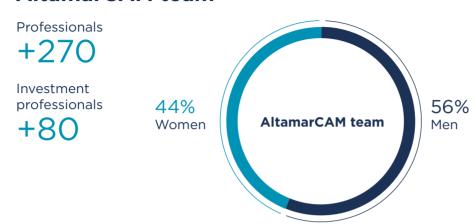
Over €280m

Note: Past performance is not necessarily indicative of future results since current economic conditions are not comparable to those that existed previously and may not be repeated in the future. Allt his information includes all the vehicles managed by AltamarCAM Partners.

<sup>\*</sup> Figures as of 31st May 2022



#### AltamarCAM team



# An independent group controlled by the management team

AltamarCAM Partners' shareholder structure







#### About us

- Message from
   our managemen
- 2. Client Solution and Services
- 3. Investment
- 4. Advisory and Distribution Businesses
- Investing in the future

#### **ESG Highlights**





#### Reinforcement of the ESG © governance model

AltamarCAM has strengthened its ESG governance model and the ESG Team. now made up of 6 cross-division team members, enabling efficient ESG workflow and strategy execution.



#### ☐ Carbon neutrality achieved

Carbon Footprint calculation and offsetting for scopes 1, 2 and reduced scope 3 (business travel and employee commuting) for 2019, 2020 and 2021.



#### Sponsorship role in the PRI in Person event

Event hosted in Barcelona with the mission of driving progress towards a more sustainable global economy.



# Award: Fund of Funds Manager of the Year in EMEA

AltamarCAM Partners has been recognised for the third year in a row by Private Equity International as the "Fund of Funds Manager of the year in EMEA", as well as "2021 Firm of the Year in Iberia".

Once again, we would like to express our sincere thanks to all those who continue to place their trust in us, especially in today's challenging environment.







#### About us

Message from
 our management

2.
Client Solutions

3. Investment

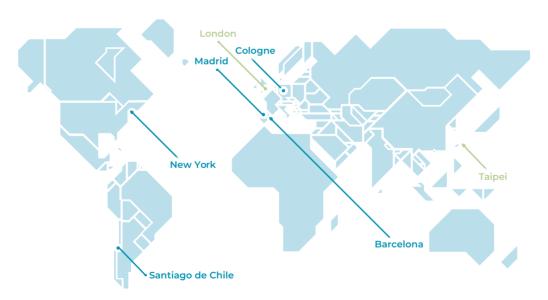
4. Advisory and Distribution Businesses

Investing in the future

#### **Global Presence**

Offices

• Representative office / visiting office



### **Our Values**

At AltamarCAM we encourage a culture based on shared and long-lasting values, nurturing trust in all our relationships with clients, staff and society







#### The client comes first

Our clients' interests are our number one priority. Only consistently adding value and doing what is best for our clients will we be able to earn their trust and enjoy success together in the long term

#### A focus on people

# People are our most important asset.

We look after our team. We encourage mutual respect, cooperation, diversity, open communication, teamwork, welfare and work-life balance

#### **Alignment**

#### We have a partnerbased approach.

The interests of all key stakeholders (management, shareholders and staff) are aligned with those of our clients through our investments in the firm's funds and capital. Our compensation policy is linked to the success of our clients



1.
Message from

2. Client Solution

 Investment Businesses

4. Advisory and Distribution Businesses

Investing in





#### Long-term vision

We always think in the long term. We build lasting relationships with clients, managers and staff

#### Excellence

We seek excellence in all we do. Our commitment to excellence is based on the knowledge and experience of our team, the motivation and responsibility of each member of staff and our culture of continuous innovation

#### Responsibility

We act responsibly as a company and as individuals. As a company, we contribute positively to society and maintain the strictest ethical standards. As individuals, we act with integrity and conscientiousness in all areas of our lives

# **Structure**





## **Board of Directors**

The board of directors of Altamar CAM Partners SL, the AltamarCAM group's holding company, is the high-level governing body of the organizational structure. It is comprised of executive and non-executive directors who align the strategies and goals of all group entities and monitor their results on a regular basis

It is comprised of the following members:

<b>Claudio Aguirre</b> Co-Chairman
<b>Miguel Zurita</b> Director
<b>Fernando Olaso</b> Director

Fernando Larraín
Domanial Director

#### Rolf Wickenkamp Co-Chairman

# **Pilar Junco**Director

#### **Alexis von Dziembowski** Director

#### **Maria Sanz** Board Secretary

#### José Luis Molina

Director

#### Ignacio Antoñanzas

Director

#### Ana Sainz de Vicuña

Domanial Director

#### About us

Message from
 our management

Client Solutions and Services

Investment Businesses

4. Advisory and Distribution Businesses

Investing in the future

# Executive Management Committee

The main task of the Executive Management Committee is to monitor the strategic objectives and business plan established by the Board of Directors, in addition to other aspects of the day-to-day running of the firm not dealt with by other committees





Message from
 our managemen

2.
Client Solutions

Investment
Businesses

4. Advisory and Distribution Businesses

Investing in

It is comprised of the following members:

- 1. Claudio Aguirre Co-Chairman
- 2. Rolf Wickenkamp Co-Chairman
- **3. José Luis Molina** CEO
- 4. Miguel Zurita

  Co-Chair and

  Co-Head Private

  Equity & Chair of ESG
- **5. Fernando Olaso**Co-Head Real Assets

- **6. Ignacio Antoñanzas** Co-Head Real Assets
- **7. Pilar Junco**Chief Client Officer
- 8. Andreas Schmidt
  Vicechair and Head
  IR Germany
- 9. Frank Albrecht Co-Chair Private Equity
- **Dziembowski**Co-Head Private
  Equity

10. Alexis von

- 11. Felix Wickenkamp Head Germany
- **12. Jürgen Borchers**COO Germany
- **13. Elena González**Co-COO Spain
- **14. Marta Utrera**Co-COO Spain

## **Organizational Areas**

Building trusting relationships with clients requires a holistic approach to excellence and innovation across all organizational areas of the firm

In 2021, the **Corporate Development team** focused on the execution of the transaction with CAM, in coordination with internal and external advisors and resources. The team provides support to the Board of Directors and the Executive Partners related to the Firm's corporate governance, the monitoring of the markets and the analysis of potential growth opportunities.

The Finance department achieved important goals in 2021 related to the integration of the two businesses, such as completing the first audit of the consolidated group and integrating all the German companies into AltamarCAM's monthly reporting. In order to strengthen the firm's capabilities, the department has been consolidated with the creation of a new position (Global CFO) as well as the introduction of a new Financial Committee to support the new global scope of the Finance department.

In 2021, main strategic goals reached by the **Portfolio Analytics team** were increased data quality and transparency, reduced internal risk, and enhanced transparency in communications to LPs. This was achieved by providing (i) high quality and consistent portfolio data, (ii) Cross-

Team Analytic Support, enabling every department to perform their essential analytical duties, and (iii) scalability and resource optimization through continuous efficiency improvements in process automation at every level without loss of quality.

The Funds Finance and Operations department has continued improving its processes and controls during 2021, creating a more scalable firm where operational risks are also better monitored and mitigated. The firm's digitalization plan continues to improve the quality of administration services provided to clients. The introduction of the Global CFO position in 2022, coupled with the implementation of a new teamwork system, will further strengthen the department's capabilities.

In 2021 and the first four months of 2022, the **Talent team** has liaised with the Cologne office partners to align the Cologne teams with the key processes of the firm regarding recruitment, career development and compensation. During this time the team has overseen the recruitment processes of 24 new full-time hires and 33 interns in the firm's Madrid, Barcelona, New York and Cologne offices. The yearly talent



review process and the 2021 endof-year compensation processes were managed in an integrated way, overseen by the Executive Management Committee. All the teams across all offices are now involved in AltamarCAM's Training Program.

In addition to its daily responsibilities related to fund formation, regulatory matters and corporate matters, the **Legal Department** was particularly involved during 2021 in all legal aspects of the integration with CAM. This entailed a major effort of coordination, not only with external advisors but also with all the internal departments involved in the transaction (Finance, Operations, Compliance, etc.).

The AltamarCAM group has a robust and reliable internal control system, as evidenced by the reports of internal and external auditors as well as external experts on the prevention of money laundering and terrorist financing for the year 2021.

The Risk & Compliance department is currently working on harmonizing the group's policies and procedures, incorporating best practices and

ensuring an integrated control framework across the group.

The AltamarCAM team, thanks to the **Facilities department**, all gathered together physically for the first time in Toledo an offsite from May 18 to 20, 2022. More than 260 employees from the Madrid, Barcelona, Cologne, London, NYC and Santiago offices enjoyed the opportunity to share working sessions and leisure time while getting to know each other better

In 2021 the IT department continued to enhance client experience with the new investor portal - a much more intuitive 24/7 platform where investors may access their investments and relevant documents. The team also leveraged the firm's Business Intelligence capabilities to add new advanced online reporting capabilities for mandates. 2021 also saw the launch of an integration project between Altamar and CAM's systems. Furthermore, significant resources have been allocated to cybersecurity and providing support for the high volume of video communications with investors and the remote working of the AltamarCAM team.

#### About us

- Message from
   our managemen
- 2.
  Client Solutions
- 3. Investment Businesses
- 4. Advisory and Distribution Businesses

Investing in the future

#### **Senior Team**



Aldara Fernández de Córdova Partner, Talent



**Stefania Repse**Managing Director
Talent



**Beatriz Parias**Managing Director
Facilities



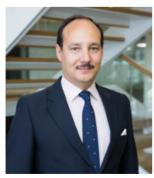
**Marta Utrera**Managing Partner
Co-COO Spain



**Sebastian Lüdigk**Partner
Funds Finance & Analytics



**Damien Vallortigara**Managing Director
Funds Finance & Analytics



**Manuel Corpa**Managing Director
Funds Finance & Analytics



**Elena González** Managing Partner Co-COO Spain



**Sonia Menéndez** Managing Director Corporate Development





**Ignacio Álvarez**Partner
Chief Technology Officer



Rocío Fernández Partner. Chief Risk & Compliance Officer



**Álvaro Bachiller** Managing Director Global CFO



**Mónica Aguirre** Partner IT



**Jörg Höller**Managing Director. Chief ESG
Officer - Risk & Compliance



**Jürgen Borchers**Managing Partner
COO Germany



Javier Simón Managing Director IT



Manuel Silvestre Partner CFO Spain



**Jorge García-Mori** Managing Director Corporate Finance



3. Investment Businesses

4.
Advisory and Distribution

Investing in



Jochen Korn Managing Director Risk & Compliance & Corporate Finance



**María Sanz**Partner
Chief Legal Officer



**Marta Montalbán** Managing Director Legal



# **International Advisory Board**

The main mission of this Board is to provide strategic advice to the Group, especially regarding: (I) the growth plan and internationalization; (II) the identification of key trends for the business and their implications; (III) the provision of knowledge, opinions and ideas in an impartial way, and (IV) the identification of new strategic opportunities

#### About us

Message from
 our management

2.
Client Solution

Investment
Businesses

Advisory and Distribution Businesses

Investing in

#### **Senior Team**



**Rolf Wickenkamp** Chairman Advisory Board



Maryfrances Metrick Senior Advisor US



**Kennon Koay** Senior Advisor Asia



**Iñigo Fernández de Mesa** Senior Advisor International